

Tongcheng-Elong Holdings Limited



Investor Presentation

November 2021

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Agenda

3Q2021 Review **Business Highlights and Updates Financial Highlights**





Section 1

3Q2021 Review

3Q2021 Review



Revenue RMB 1.9Bn

1.3%

YoY Change

(6.0%)

YoY Change vs 2019



MAU **276.9MM**

12.7%

YoY Change

18.3%

YoY Change vs 2019



Adjusted EBITDA⁽¹⁾
RMB 526.3MM

27.1% Margin



33.6MM

Record high

12.8%

YoY Change

12.8%

YoY Change vs 2019



Adjusted Net Profit⁽²⁾
RMB 351.5MM

18.1% Margin



GMV

RMB41.1Bn

3.5%

YoY Change

(13.8%)

YoY Change vs 2019



APU⁽³⁾
196.1MM

Record high

29.6%

YoY Change

Votes

- 1. Calculated as operating profit adding back share-based compensation(gross), amortization of intangible assets, depreciation of property, plant and equipment, and right-of-use assets, and acquisition-related cost
- 2. Calculated as profit for the period adding back share-based compensation(net), amortization of acquired intangible assets from acquisition, and acquisition-related cost
- 3. Twelve-month period ended September 30, 2021

3Q2021 Review – Business Highlights



Domestic Room Nights

Around 25%

YoY Growth

Nearly 45%

YoY Growth in Lower-tier cities





Bus Ticketing Volume

Nearly 250%

YoY Growth







Section 2

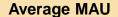
Business Highlights and Updates

Our Business and Strategic Highlights

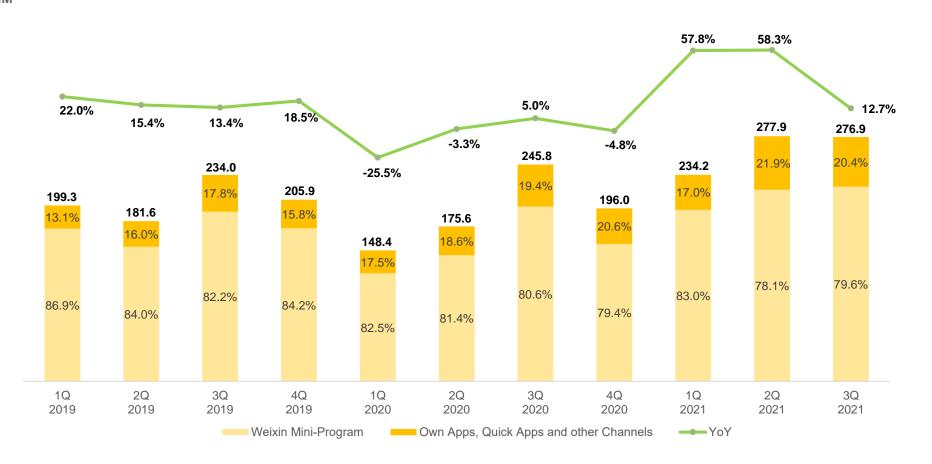
User Base	Steadily enhanced traffic with diversified sources
Lower-tier Cities	Strengthened market position in lower-tier cities
User Experience	Improve user experience on one-stop shop platform
User Engagement	Boost brand recognition through effective marketing campaigns
Data & Technology	Leading innovator from OTA to ITA

1

Steadily Enhanced Traffic with Diversified Sources



MM



1

Steadily Enhanced Traffic with Diversified Sources



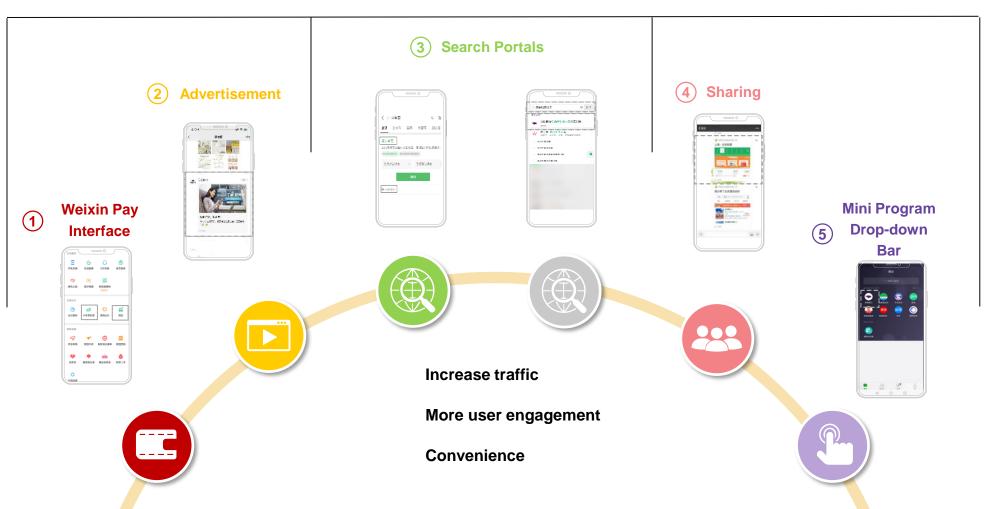
Notes

Calculated as MPUs divided by MAUs.

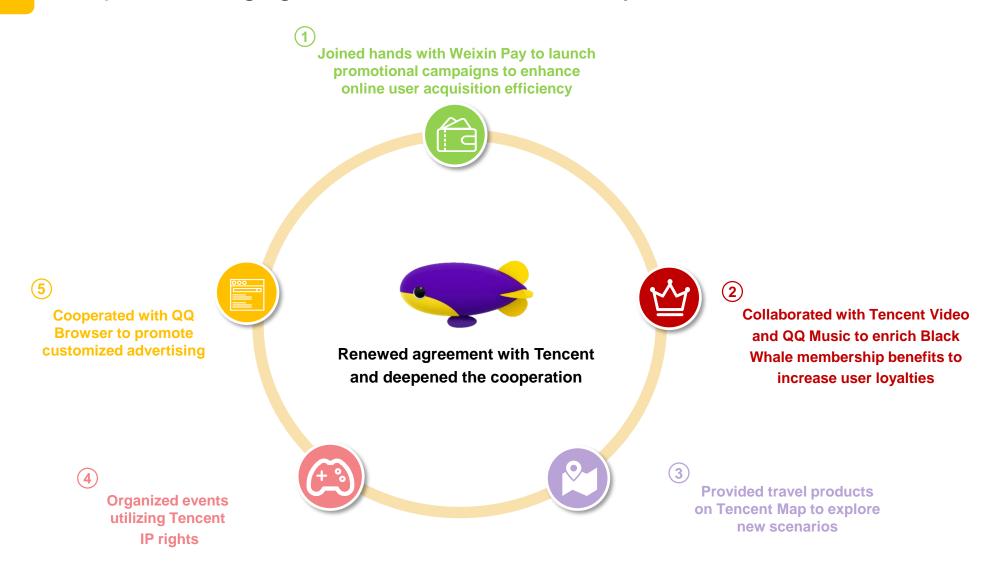
10

Extensive Cooperation within Weixin

We Direct Users to Our Mini Program Based Platform from Various Channels on Weixin



Deepened Engagement in Tencent Ecosystem



Expand User Base through Multiple Channels

Offline Traffic Acquisition

"Campus Card" **Initiative**

Get featured in **App Store**

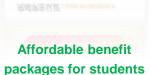


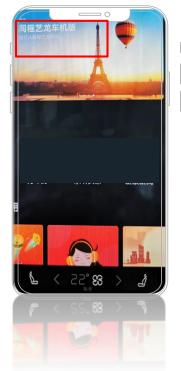




User acquisition at hotels, bus stations, and tourist attractions







Booking service in smart car system



Selected as recommended App

Strengthened Market Position in Lower-tier Cities

Attractive Demographic Feature of Our Users

86.8%
of registered users
from non-first-tier
cities in China (1)

62.7%
of new paying
Weixin users from
Tier-3 or below
cities (1)



The **great migration to internet** under COVID-19 has accelerated online penetration, creating opportunities for OTA like us



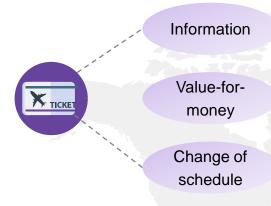
The **resilience and vitality** of lower-tier cities in China provide us great potential for future change

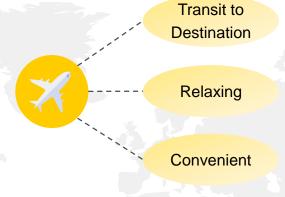


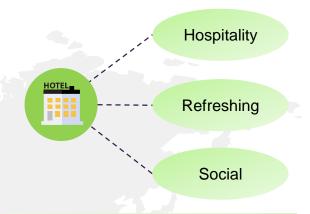
Residents in non-first-tier cities have increasing demands for quality travel products

Notes

Improve User Experience on One-stop Shop Platform







Pre-departure

Huixing System and Express ticketing

Provide users with intelligent travel solutions and automatic service

Ticket Delivery

Deliver physical tickets with special features, such as Berth selection, seat selection and group tickets

7*24 Service

Provide users with 7*24 ticket booking service

Travel Solution

Cross sell accommodation, transportation and attraction products

On the Road

Meals

Order ahead and have meals delivered on board directly to seats / meal vouchers in airports

Lounge

Access to lounge at airports and train stations

Pickup

Airport / train station pickup service

Change of Plan for Connecting Trips

Change or cancel tickets for free

Arrival

Accommodation

A large and diversified offerings catering to users' budgets and preferences; various VAS products including vouchers, disposable supplies, and room cancellation insurance, etc.

Attraction Ticket Reservation

Reservation and booking service for value-for-money ticket package online

Car Hire

Online taxi / car booking

Social

Share review and personal travel experience online









4

Boost Brand Recognition through Effective Marketing Campaigns

Online Campaigns





Branding







"48 Hours" initiative

Promotional campaigns at various scenarios

Leading Innovator from OTA to ITA

Intelligent Travel Assistant (ITA)



"Huixing" system provides users with intelligent transportation product combo booking system



"Technology Solutions" help airports with well-built big data capability to enhance operational efficiency



Provided value proposition to TSPs to boost the digitalization of bus ticketing and tourist attractions ticketing



"Hotel SaaS Solutions" help individual hotels and small hotel chains in the management of daily operations as well as for the management of inventory, revenue and marketing



Launched an intelligent platform with indepth data monitor and analysis capability to enhance customer satisfaction and customer service efficiency

"Huixing" Smart System



Provide all-in-one transportation planning to allow availability, affordability and achievability



Including various transportation methods such as train, flight, bus etc.



Support voice ticket inquiry and ticket booking



Organizational Restructuring to Capture Future Opportunities

















Transportation Ticketing
Business Group

Accommodation and Local Consumption Business Group

Content and Leisure Travel
Business Group

Seek more internal synergies and higher efficiency as well as facilitating cross-selling Better serve users' emerging needs surrounding short-haul travel and local consumption Build content ecosystem and provide users with more diversified products and services to improve user engagement





Section 3 Financial Highlights

Our Financial Highlights



Solid Recovery with Steady Growth



Outstanding Operating Capability Supported by Technology and Synergy









Healthy Revenue Mix and Flexible Cost Structure

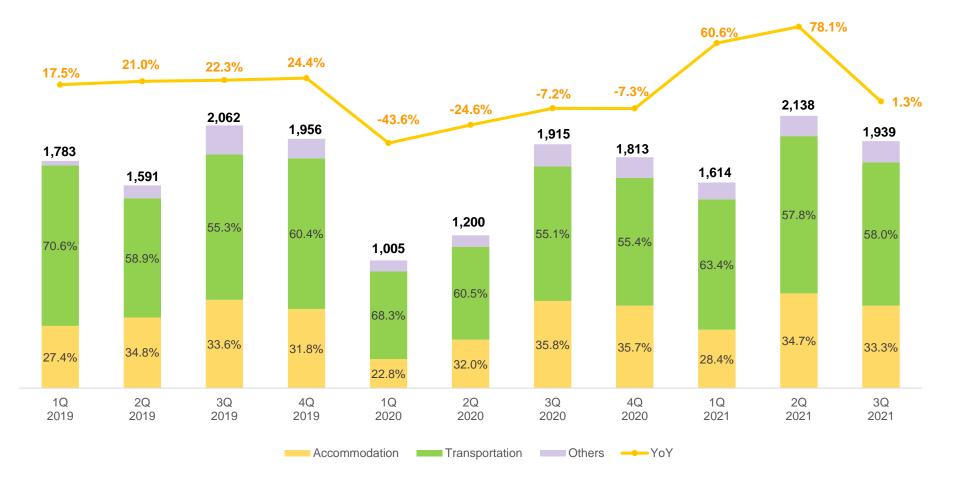


Efficient Operations and Resilient Profitability

Solid Recovery with Steady Growth

Revenue

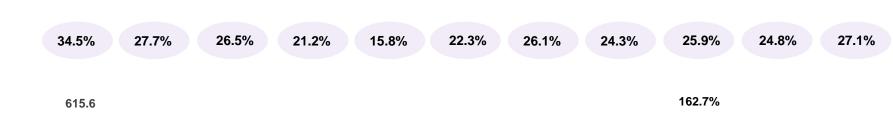
RMB MM

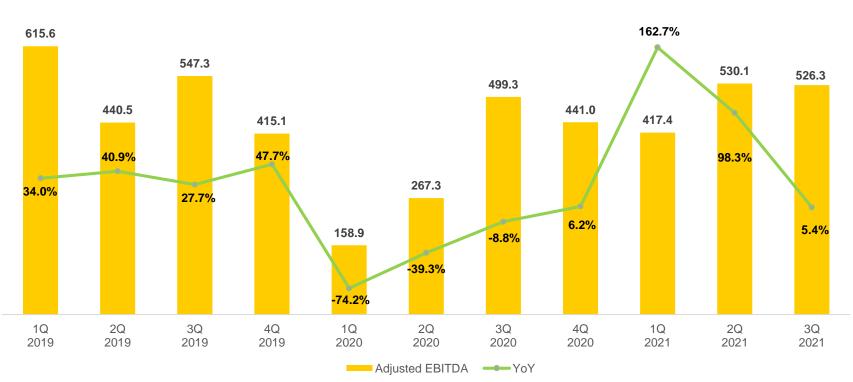


Efficient Operations and Resilient Profitability

Adjusted EBITDA⁽¹⁾

RMB MM



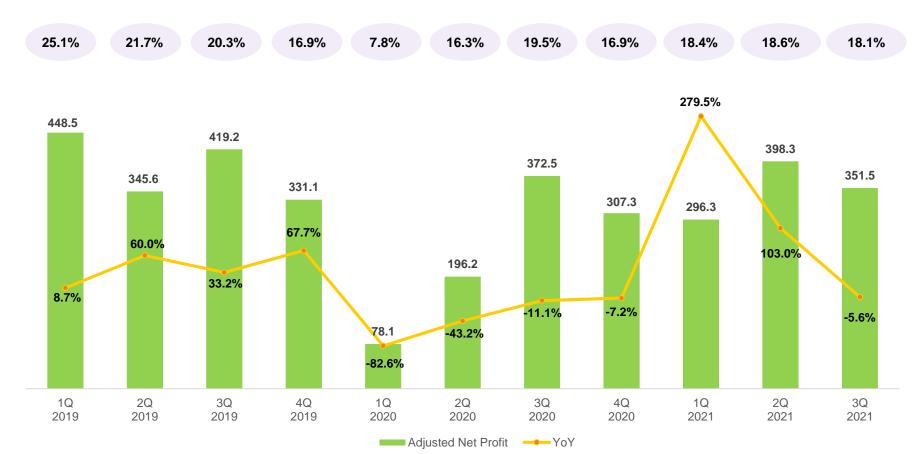




Efficient Operations and Resilient Profitability

Adjusted Net Profit⁽¹⁾





Adjusted Net Margin

Fulfill Social Responsibilities



ESG practice to achieve sustainable development

- Set up a board-level ESG committee and a corporate-level ESG and Data Security
 Committee to seek sustainable development that benefits both the Company and the society
- Established task forces under the committee to further improve ESG initiatives and better fulfill corporate social responsibility



Various initiatives to fight Coronavirus outbreak and natural disasters

- Provided free change or cancellation of reservation for all domestic orders on our platform
- Co-launched "map of good will hotels" with Tencent Map amid the natural disaster to assist users to find hotels with shelter and supplies



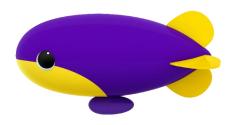
User caring undertakings

- Tailor-made a barrier-free user interface for the elderly to facilitate online booking and provide them with a more convenient and joyful experience
- Provided customer service in gesture language to satisfy certain users' needs



Contributions to the society

- Joined hands with a local government in Suzhou and co-built a rural resort community to revitalize the rural community and local travel industry
- Cooperated with several local governments to sell produce and culturally creative products through our platform to facilitate recovery of local economies



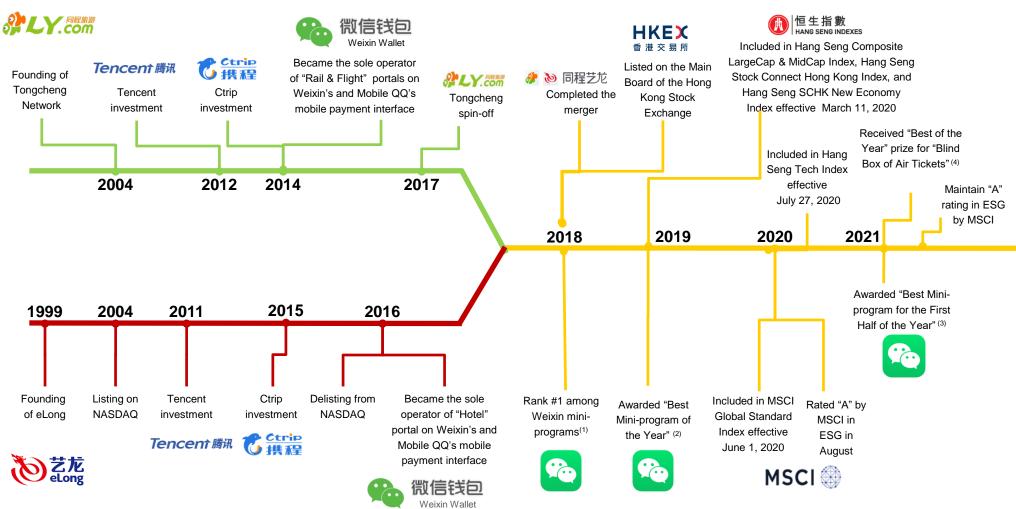
Our Mission is to Make Travel Easier and More Joyful





Appendix

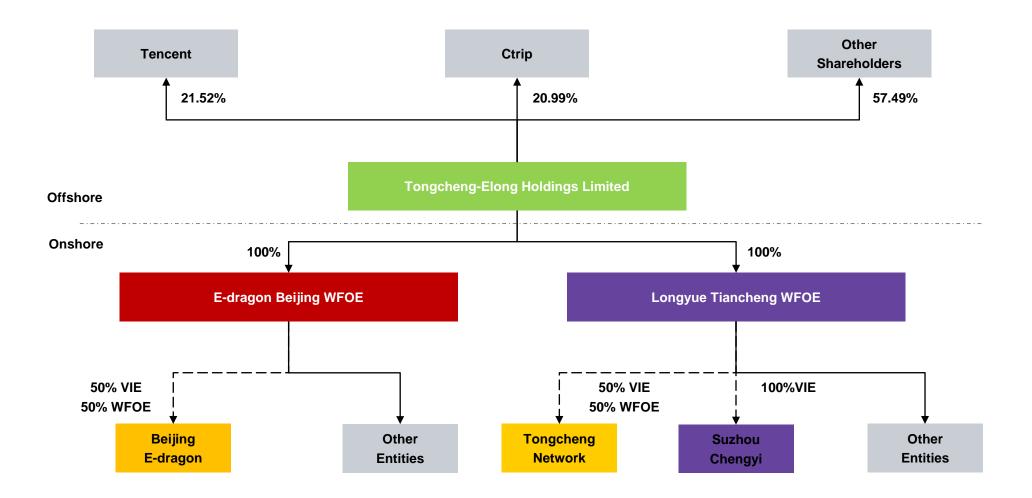
Corporate Milestones



Notes

- According to the Aladdin Index
- 2. At the Aladdin Annual Conference
- 3. At the Aladdin Semi-Annual Conference
- 4. In 2021 Tencent IN Innovative Marketing Award

Updated Corporate Structure⁽¹⁾



Notes

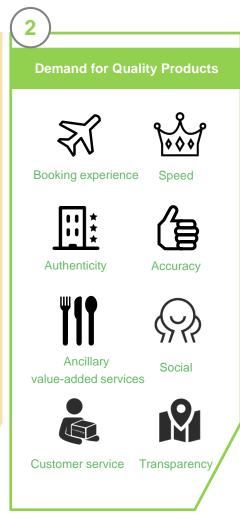
^{1.} This is a simplified structure and for illustrative purpose only. The diagram illustrates the corporate structure as of September 30, 2021 base on information from Hong Kong Share Registrar

Online Travel Market in China is Rapidly Evolving

Entered into "Super App" Era

- Super apps with multi-functions attract majority of user traffic
- Weixin and Mobile QQ are the two largest Super Apps in China (1)
- Super Apps provide access to OTA's comprehensive service offerings without having to download additional apps









Source: iResearch Notes

1. In terms of user base, according to iResearch