

Tongcheng-Elong Holdings Limited



Investor Presentation

August 2021

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Agenda

2Q2021 and 1H2021 Review Business Highlights and Updates Financial Highlights





Section 1

2Q2021 and 1H2021 Review

2Q2021 and 1H2021 Review – Operating Metrics



2Q2021 MAU 277.9MM

Record high

58.3%

YoY Change

53.0%

YoY Change vs 2019



1H2021 MAU 256.1MM 58.1%

YoY Change

34.5%

YoY Change vs 2019



2Q2021 MPU 33.4MM

Record high

79.6%

YoY Change

20.6%

YoY Change vs 2019



1H2021 MPU

30.4MM

82.0%

YoY Change

19.7%

YoY Change vs 2019



2Q2021 GMV RMB43.9Bn 96.0%

YoY Change

6.2%

YoY Change vs 2019



1H2021 GMV RMB77.2Bn 90.1%

YoY Change

Fully Recovered vs 2019



APU⁽¹⁾

181.9MM

20.0%

YoY Change

2Q2021 and 1H2021 Review – Financial Metrics



2Q2021 Revenue RMB 2.1Bn

78.1%

YoY Change

34.4%

YoY Change vs 2019



1H2021 Revenue RMB 3.8Bn

70.1%

YoY Change

11.2%

YoY Change vs 2019



2Q2021 Adjusted EBITDA⁽¹⁾ RMB 530.1MM

24.8%

Margin



1H2021 Adjusted EBITDA⁽¹⁾

RMB 947.5MM

25.3%

Margin



2Q2021 Adjusted Net Profit⁽²⁾

RMB 398.3MM

18.6%

Margin



1H2021 Adjusted Net Profit⁽²⁾

RMB 694.6MM

18.5%

Margin

Notes

- 1. Calculated as operating profit adding back share-based compensation, amortization of intangible assets, depreciation of property, plant, and equipment, and right-of-use assets, and acquisition-related cost
- 2. Calculated as profit for the period adding back share-based compensation (net), amortization of intangible assets from acquisitions, and acquisition-related cost

2Q2021 Review – Business Highlights



Notes

All of the above figures represented year-on-year changes when compared to 2Q2019





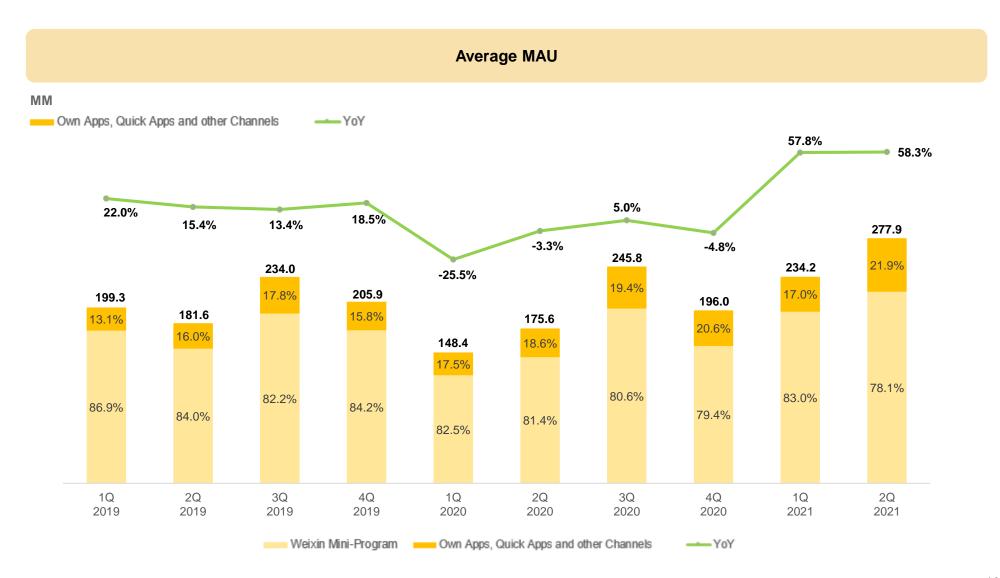
Section 2

Business Highlights and Updates

Our Business and Strategic Highlights

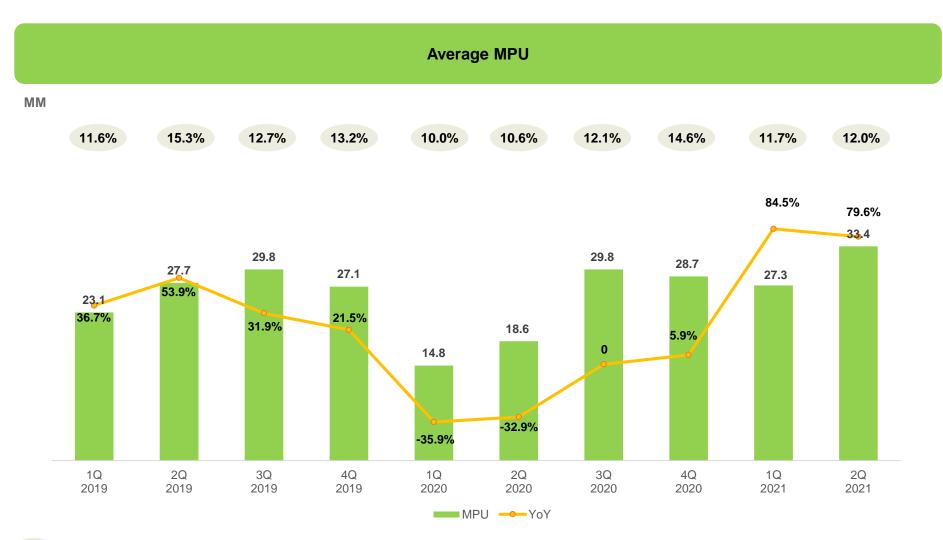
User Base	Significantly elevated traffic with diversified sources
Lower-tier Cities	Solidified market position in lower-tier cities
User Experience	Enhance user experience on one-stop shop platform
User Engagement	Strengthen brand recognition through precise marketing campaigns
Data & Technology	Innovative pioneer from OTA to ITA

Significantly Elevated Traffic with Diversified Sources



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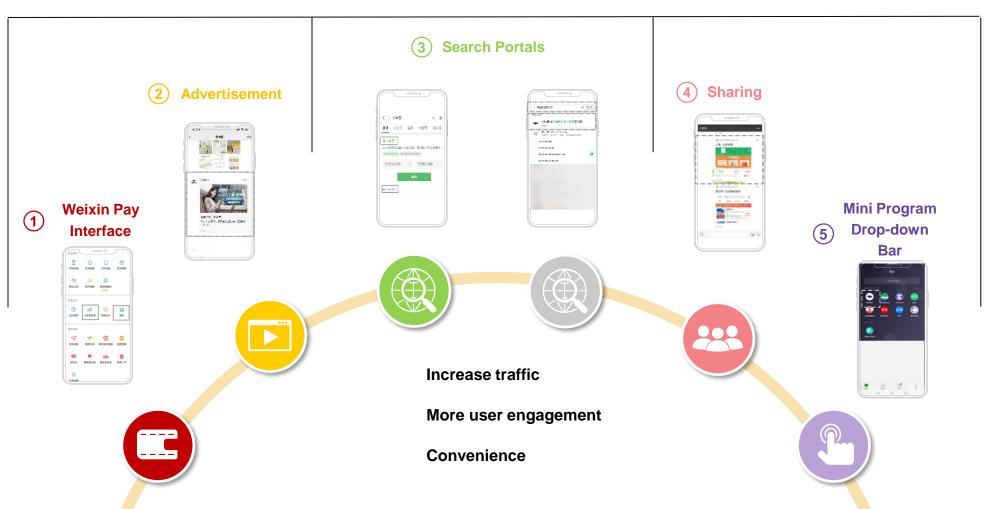
Significantly Elevated Traffic with Diversified Sources



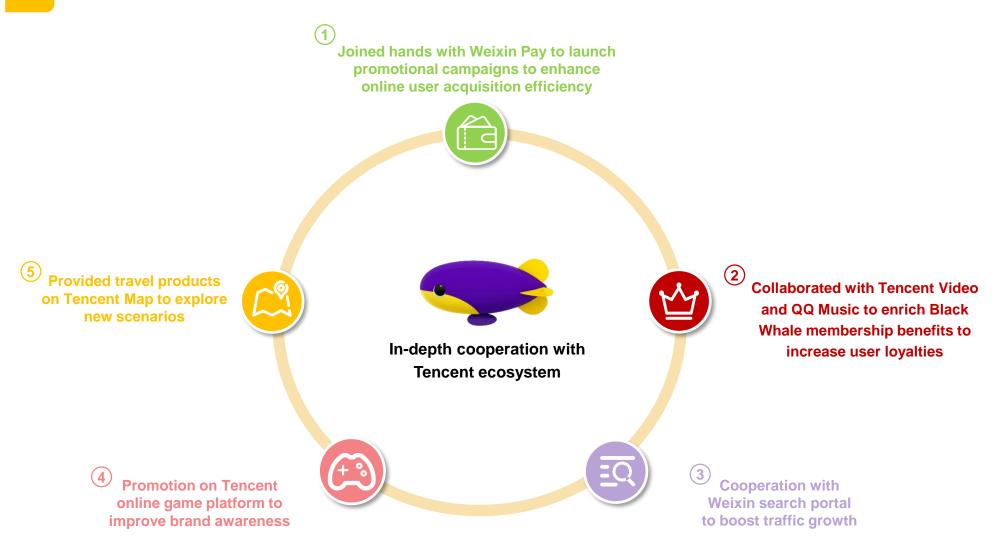
Paying ratio⁽¹⁾

Extensive Cooperation within Weixin

We Direct Users to Our Mini Program Based Platform from Various Channels on Weixin



Extensive Cooperation within Weixin



Expand User Base through Multiple Channels

Offline Traffic Acquisition

IP Entitlement from Tencent

Cooperation with Short-Video Platforms



















Brand promotion to attract more users

User acquisition at hotels, bus stations, and tourist attractions

Preeminent Market Position in Lower-tier Cities

Attractive Demographic Feature of Our Users

86.6% of registered users from non-first-tier cities in China (1)

60.0%
of new paying
Weixin users from
Tier-3 or below
cities (1)



The **great migration to internet** under COVID-19 has accelerated online penetration, creating opportunities for OTA like us



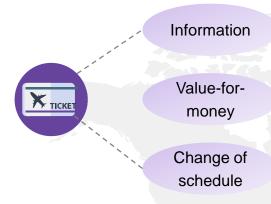
The **resilience and vitality** of lower-tier cities in China provide us great potential for future change



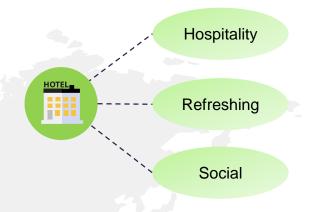
Residents in non-first-tier cities have increasing demands for quality travel products

Notes

Enhance User Experience on One-stop Shop Platform







Pre-departure

Huixing System and Express ticketing

Provide users with intelligent travel solutions and automatic service

Ticket Delivery

Deliver physical tickets with special features, such as Berth selection, seat selection and group tickets

7*24 Service

Provide users with 7*24 ticket booking service

Travel Solution

Cross sell accommodation, transportation and attraction products

On the Road

Meals

Order ahead and have meals delivered on board directly to seats / meal vouchers in airports

Lounge

Access to lounge at airports and train stations

Pickup

Airport / train station pickup service

Change of Plan for Connecting Trips

Change or cancel tickets for free

Arrival

Accommodation

A large and diversified offerings catering to users' budgets and preferences; various VAS products including vouchers, disposable supplies, and room cancellation insurance, etc.

Attraction Ticket Reservation

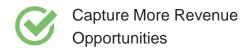
Reservation and booking service for value-for-money ticket package online

Car Hire

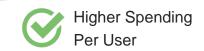
Online taxi / car booking

Social

Share review and personal travel experience online









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•• 机票盲盒专场 •••

•• 机票盲盒天天有 ••

日常款

"Blind Box of Air

Tickets" initiative

Strengthen Brand Recognition through Precise Marketing Campaigns

Innovative Marketing Campaigns



"Blind Box of Travel Products" initiative



"48 Hours" initiative

Offline Marketing Campaigns





Branding campaigns at various scenarios

17

Innovative Pioneer from OTA to ITA

Intelligent Travel Assistant (ITA)



"Huixing" system provides users with intelligent transportation product combo booking system



"Technology Solutions" help airports with well-built big data capability to enhance operational efficiency



Provided value proposition to TSPs to boost the digitalization of bus ticketing and tourist attractions ticketing



"Hotel SaaS Solutions" help individual hotels and small hotel chains in the management of daily operations as well as for the management of inventory, revenue and marketing



Launched an intelligent platform with indepth data monitor and analysis capability to enhance customer satisfaction and customer service efficiency

"Huixing" Smart System



Provide all-in-one transportation planning to allow availability, affordability and achievability



Including various transportation methods such as train, flight, bus etc.



Support voice ticket inquiry and ticket booking







Section 3 Financial Highlights

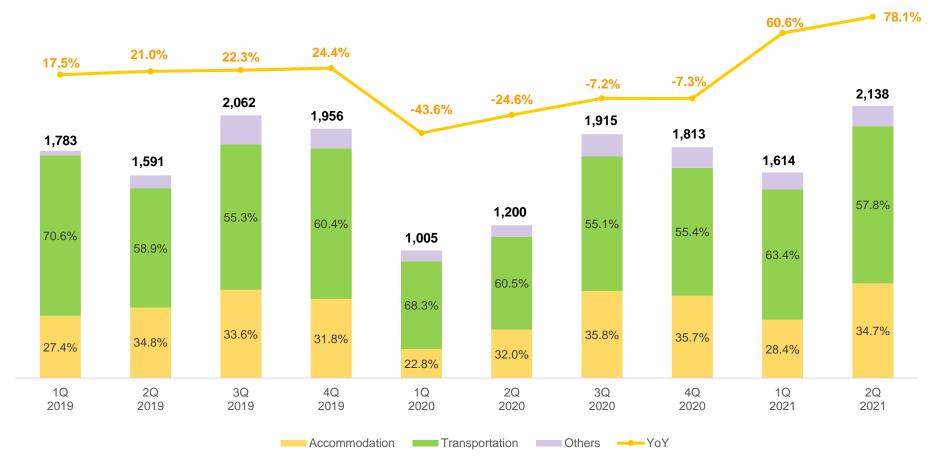
Our Financial Highlights



Strong Recovery with Robust Growth

Revenue

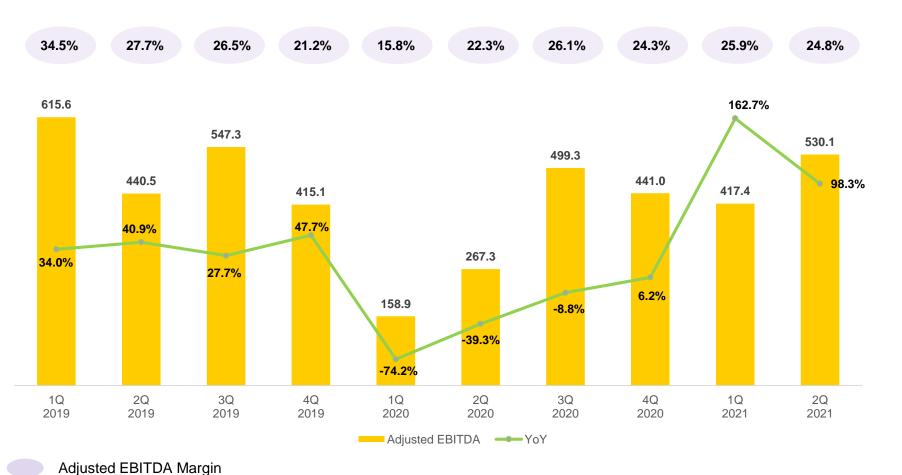
RMB MM



Efficient Operations and Impressive Profitability

Adjusted EBITDA⁽¹⁾

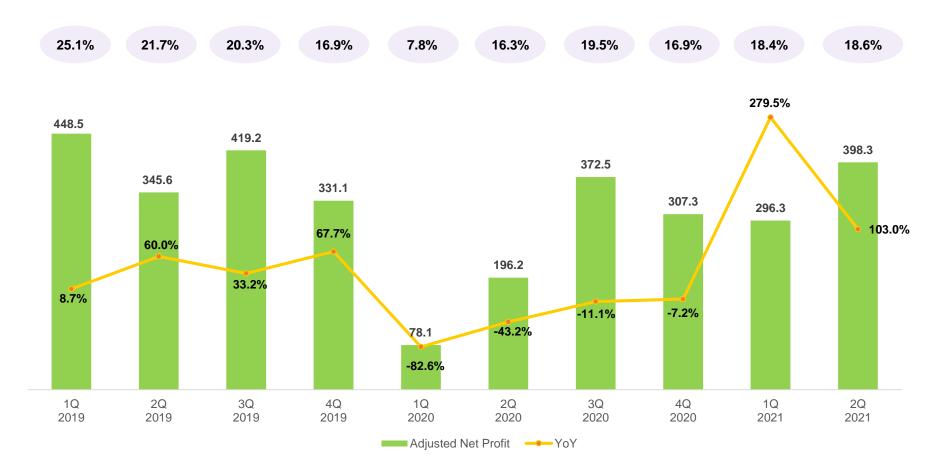




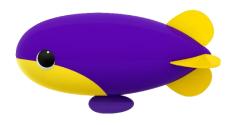
Efficient Operations and Impressive Profitability

Adjusted Net Profit⁽¹⁾





Adjusted Net Margin



Our Mission is to Make Travel Easier and More Joyful

Initiatives to Fight Coronavirus Outbreak



2021

¥

Provide change or cancellation of reservation for hotels and attraction tickets free of charge



Co-launch "map of good will hotels" with Tencent Map amid the natural disaster to assist users to find hotels with shelter and supplies

2020



Penalty-free cancellations of all domestic orders on our platform and open up self-service cancellation function



Set up RMB200 million emergency fund for timely refund



Work with an online medical platform to provide medical consultation for free



Launch an inquiry service, allowing users to check any COVID-19 diagnosed patients in same train / flight



Provide COVID-19 related insurance free of charge for users with travel demand



Initiate "Safe Riding" service to ensure the safety of drivers and passengers



Establish "Ark Alliance" to help promote tourist attractions free of charge via online marketing tools for members within the alliance



Extend validity period of membership for all members



Launch "Safe Room" to ensure the safety of guests



Initiate "Return to Work Platform" to provide customized bus transport services for enterprises



Give Black Whale membership for free to medical workers across Mainland China to pay tribute to their contribution and sacrifices



Upgrade the "Hit The Road" initiative, with successive safety measures, in an effort to relieve users' anxiety of going out after the epidemic, meanwhile work with partners to help revitalize the travel industry



Establish **strategic cooperation** with Inner Mongolia government to promote the autonomous region's tourism industry by building a new pattern of "Internet + Tourism"



Take part in "Digitalization Transformation Action" to help micro-small and medium enterprises as well as empower their transformation



Join hands with local governments to live stream tourist destinations so as to help stimulate consumption



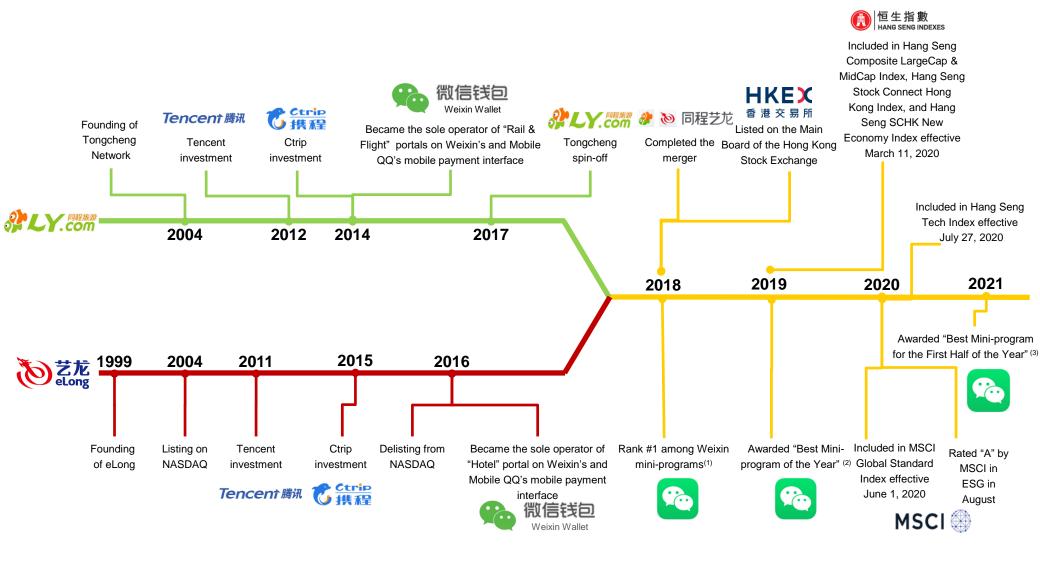
Work with Tencent Map to provide users with locational information of COVID-19 nucleic acid test availability





Appendix

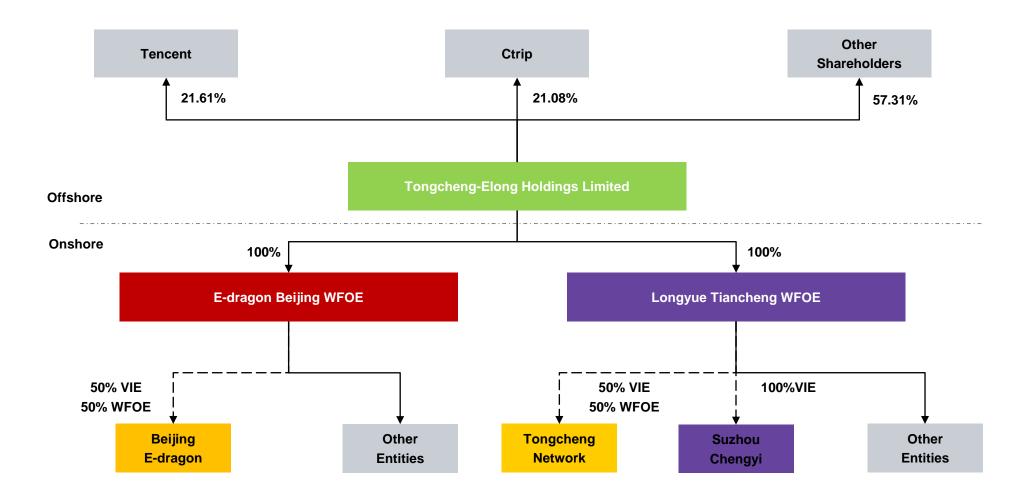
Corporate Milestones



Notes

- According to the Aladdin Index
- 2. At the Aladdin Annual Conference
- 3. At the Aladdin Semi-Annual Conference

Updated Corporate Structure⁽¹⁾



Notes

^{1.} This is a simplified structure and for illustrative purpose only. The diagram illustrates the corporate structure as of June 30, 2021 base on information from Hong Kong Share Registrar

Online Travel Market in China is Rapidly Evolving

Entered into "Super App" Era

- Super apps with multi-functions attract majority of user traffic
- Weixin and Mobile QQ are the two largest Super Apps in China (1)
- Super Apps provide access to OTA's comprehensive service offerings without having to download additional apps









Source: iResearch Notes

1. In terms of user base, according to iResearch